



# **Employer Public Report**

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### **Public Reports**

WGEA publishes the Public Report, except personal information in whole, or part on the Data Explorer and uses its contents in whole or part for other purposes in electronic or other formats.

Two documents make up your Public Report and can be generated and downloaded after preparing your submission for lodgement:

- Public Report Questionnaire
- Public Report Employee Data Tables

The Public Report must be:

- Given to your CEO or equivalent for review, approval and sign off before lodgement.
- Shared in accordance with the Notification and Access requirements under the Workplace Gender Equality Act 2012 (the Act).

Report contacts will be asked to declare in the Portal that all relevant CEO or equivalents have signed the public report.

Detailed information on the requirements to share the public report with your employees, members or shareholders can be found within the online Reporting Guide on **Notification and Access requirements**.

#### **Gender Equality Standards**

If there is a single entity employing 500 or more employees, they must have a policy or strategy in place against each of the six Gender Equality Indicators. More information can be found within the online reporting guide on <u>Gender Equality Standards</u>.



### **Workplace Overview**

#### **Policies & Strategies**

Employer policies or strategies on workplace gender equality and the composition of the workforce can be powerful levers for making progress and change. Policies or strategies are most effective when backed up by evidence-informed action plans to address areas of imbalance and inequality. Similarly, targets are achievable, time-framed goals that create mechanisms for accountability and are effective when combined with dedicated actions to help achieve them.

1.1 Do you have formal policies and/or formal strategies in place that support gender
equality in the workplace?

Yes

Policy

#### 1.1a Do the formal policies and/or formal strategies include any of the following?

Recruitment; Retention; Performance management processes; Promotions; Succession planning; Training and development; Talent identification/identification of high potentials; Key performance indicators for managers relating to gender equality

### 1.2 Do you have a formal policy and/or formal strategy on diversity and inclusion in your organisation?

Yes

Strategy

#### 1.2a Do the formal policies and/or formal strategies include any of the following?

Gender identity; Aboriginal and/or Torres Strait Islander background; Cultural and/or language background; Disability and/or accessibility; Age

### 1.3 Does your organisation have any targets to address gender equality in your workplace?

Yes

Reduce the organisation-wide gender pay gap; Increase the number of women in management positions; Increase the number of women in male-dominated roles; To have a gender balanced governing body (at least 40% men and 40% women)

### 1.4 If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

The club has a Gender Equality in the Workplace Policy which appears in the Employee Policy Manual as issued to all employees at Induction and distibuted via our Payroll/Rostering



Program - Found U.



### **Workplace Overview**

#### **Governing Bodies**

Gender balance on governing bodies or Boards is good for business. It contributes to workplace gender equality outcomes and improved company performance more broadly. Measures to support gender balance in the governing body include analysing the gender representation of chairs and other members, considering gender in the selection of Board members, and taking action to drive change through term limits, gender equality targets and policies.

1.5 Identify your organisat	ion/s' governing bod	or bodies.	
<b>Organisation:</b> Orange Ex-Se	ervices' Club Ltd		
A. To your knowledge, is the group for this year's Gende	• •	so reported in a different sub ?	mission
No			
B. What is the name of you	ır governing body?		
Orange Ex-Services' Club G	roup Board of Directo	rs	
C. What type of governing	body does this organ	isation have?	
Board of Directors			
D. How many members are position?	e in the governing boo	ly and who holds the predom	nant Chair
	Female (F)	Male (M)	
Chair	0	1	
Members (excluding chairs)	1	6	

E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?

No

Do not have control over governing body/appointments

**Details why there is no control over governing body/appointments:** Board of Directors are voted for by Members at the Annual General Meeting. The club encourages female applicants.

F. Does this organisation's governing body have limits on the terms of its Chair and/ or Members?



No Do not have control over governing body/appointments

Yes, a target has been set to increase the representation of women on this governing body

G. Has a target been set on the representation of women on this governing body?

G.1 Percentage (%) of target: 25

G.2 Year of target to be reached: 2027-05-31

H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?

Yes Other

**Provide Details:** The Independant Nominations Committee is tasked to consider gender composition, ethnicity and diversity along with skill sets, educational and work history when assessing potential candidates to stand for election by the members.

1.6 If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

The club has an Independent Nominations committee that vet applicants to stand for board elections. The Nominations Committee is tasked with screening applicants with a view to bringing desired skills and diversity to the Board. Once approved by the Nominations Committee candidates are then subject to a vote by members at the clubs Annual General Meeting.



### **Action on Gender Equality**

#### **Gender Pay Gaps**

The gender pay gap is the difference in average or median earnings between women and men. It is a measure of how we value the contribution of women and men in the workforce. The gender pay gap is not to be confused with women and men being paid the same for the same, or comparable, job – this is equal pay. Equal pay for equal work is a legal requirement in Australia. However, illegal instances of unequal pay can still be one of the many drivers of the gender pay gap. Closing the gender pay gap is important for Australia's economic future and reflects our aspiration to be an equal and fair society for all

## 2.1 Do you have formal policies and/or formal strategies on equal remuneration (pay equity and the gender pay gap) between women and men?

Yes

Policy

#### 2.1a Do the formal policies and/or formal strategies include any of the following?

To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To be transparent about pay scales and/or salary bands; To implement and/or maintain a transparent and rigorous performance assessment process

### 2.2 Have you conducted analysis to determine if there are remuneration gaps between women and men?

No

We think this isn't relevant because salaries for employees are set by awards or industrial agreements; We think this isn't relevant because non-award employees paid market rate

# 2.3 If your organisation would like to provide additional information relating to employer action on pay equity and/or gender remuneration gaps in your workplace, please do so below

The club is governed by the Registered and Licensed Clubs Award 2020. Market rate is applied to those recieving over award payments. The annual WGEA Workplace profile report provides opportunity to analyse pay outcomes and remuneration gaps between men and women.



### **Action on Gender Equality**

#### **Employee Consultation**

Engaging employees through consultation on gender equality issues helps employers to understand the employee experience and to take meaningful action. Employers can use the information they learn through the consultation process to generate solutions that are practical and relevant to their organisation.

### 2.4 Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

#### 2.4a How did you consult employees?

Exit interviews; Performance discussions; Other

**Other:** The club has a Gender Equality in the Workplace Policy that appears in the OESC Employee Policy Document as issued to all employees at induction. This manual and policy are also remotley available via the clubs Payroll/Rostering Program - Found U.

#### 2.4b Who did you consult?

Human resources managers; Management; Women and men who have resigned while on parental leave; Other

**Other:** Exit interviews are done with all exiting staff. Issues relating to Gender Equity are discussed at induction with all new entrants. The club issues the Employee Policy Manual to all staff at induction which contains our "Workplace Gender Equity Policy"

2.5 Do you have formal policies and/or formal strategies in place to ensure employees are consulted and have input on issues concerning gender equality in the workplace?

No

Currently under development

Estimated completion date: 31/05/2026

## 2.8 If your organisation would like to provide additional information relating to employee consultation on gender Equality in your workplace, please do so below.

The club has implemented a new Payroll/Rostering Program called Found u which has improved our ability to communicate with Employees. Future WGEA Reports will be issued to all employees via this system. In addition the new system will allow Surveys to be sent to all employees and opportunity for feed back from employees regarding Gender Equity. The Public Questionaire appears on the OESC website under the Careers tab. The Industry Benchmark Report for 2023-24 would not download.





### Flexible Work

#### **Flexible Working Arrangements**

A flexible working arrangement is an agreement between an employer and an employee to change the standard working arrangement, often through a change to the hours, pattern or location of work. Flexible work is a key enabler of gender equality, helps accommodate an employee's commitments out of work and has become increasingly important for employers in attracting and retaining diverse and talented employees.

### 3.1 Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Strategy

#### 3.1a Do the formal policies and/or formal strategies include any of the following?

A business case for flexibility has been established and endorsed at the leadership level; Leaders are visible role models of flexible working; The organisation's approach to flexibility is integrated into client conversations; All team meetings are offered online

## 3.2 Do you offer any of the following flexible working options to MANAGERS and/or NON MANAGERS in your workplace?

Flexible working option	MANAGERS	NON-MANAGERS
Flexible hours of work (start and finish times)	Yes	Yes
Compressed working weeks	Yes	Yes
Time-in-lieu	Yes	Yes
Hybrid working (regular days worked from home and in office)	No	No
Working fully remote (no regular days worked in office)	No	No
Reduced hours or part-time work	Yes	Yes
Job sharing arrangements	Yes	Yes
Purchased leave	No	No
Unpaid leave	Yes	Yes
Flexible scheduling, rostering or switching of shifts	Yes	Yes

### 3.3 If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

Employment conversions to part time or casual are offered to all employees to assist with Family and Caring responsibilities. Managers may work from home as approved on a case by case basis. Non managers such as Administration may work from home as approved on a case by case basis. Remote access to the clubs server is available to Managers and relevant non managers. All meetings are available via Microsoft teams. In hospitality many roles cannot be performed remotely.





### **Employee Support for Parents and Carers**

#### **Paid Parental Leave**

Parental leave policies are designed to support and protect working parents around the time of childbirth or adoption of a child and when children are young. Some employers offer universally available parental leave policies, offering equal parental leave for all parents, others offer with a distinction between 'primary' and 'secondary' carers. It's important that it's a policy that's available to all parents, irrespective of gender, recognising the equally important role of all parents in caregiving. Gender equal policies help to de-gender the ideal worker and carer norms, which pervade the workplace and reduce opportunities for women to remain in, or re-enter the workforce.

4.1 Do you provide employer-funded paid parental leave in addition to any government	-
funded parental leave scheme?	

No Government scheme is sufficient

4.2 Do you pay superannuation contributions to your employees while the	y are on
parental leave?	

No

4.3 If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.



### **Employee Support for Parents and Carers**

#### **Support for Carers**

Employers can contribute to workplace gender equality by providing support for employees with caring responsibilities. A carer refers to, but is not limited to, an employee's role as the parent (biological, step, adoptive or foster) or guardian of a child, or carer of a child, parent, spouse or domestic partner, close relative, or other dependent. Employer support for employees with caring responsibilities allows them to better accommodate their out-of-work responsibilities.

## 4.4 Do you have formal policies and/or formal strategies to support employees with family or caring responsibilities?

Yes

Strategy

#### 4.4a Do the formal policies and/or formal strategies include any of the following?

Gender inclusive language when referring to carers; Support for all carers (e.g. carers of children, elders, people with disability); Flexible working arrangements and adjustments to work hours and/or location to support family or caring responsibilities; Job redesign to support family or caring responsibilities; Extended carers leave and/or compassionate leave

## 4.5 Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Support mechanism	Answer
Breastfeeding facilities	No
Information packs for those with family and/or caring responsibilities	No
Referral services to support employees with family and/ or caring responsibilities	Yes
Coaching for employees returning to work from parental leave and/or extended carers leave and/or career breaks	No
Internal support networks for parents and/or carers	Yes
Targeted communication mechanisms (e.g. intranet forums)	Yes



Support mechanism	Answer
Breastfeeding facilities	No
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No
Support for employees with securing care (including school holiday care) by securing priority places at local care centres (could include for childcare, eldercare and/or adult day centres)	No
Referral services for care facilities (could include for childcare, eldercare and/or adult day centres)	Yes
On-site childcare	No
Employer subsidised childcare	No
Parenting workshop	No
Keep-in-touch programs for carers on extended leave and/or parental leave	Yes
Access to counselling and external support for carers (e.g. EAP)	Yes



4.6 If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.



### **Harm Prevention**

#### Sexual harassment, harassment on the ground of sex or discrimination

Workplace sexual harassment and sex discrimination is a gender equality issue that predominantly impacts women. To increase women's workforce participation and well-being, it is essential employers take action to prioritise and protect all employees from sexual harassment, harassment on the ground of sex or discrimination and ensure that every employee feels safe in the workplace.

5.1 Do you have formal policies and/or formal strategies on the prevention of and appropriate response to sexual harassment, harassment on the ground of sex or discrimination?

Yes

Policy; Strategy

#### 5.1a Do the formal policies and/or formal strategies include any of the following?

A grievance process; Definitions and examples of sexual harassment, harassment on the grounds of sex and discrimination and consequences of engaging in this behaviour; The legal responsibilities of the employer to eliminate, so far as possible, sexual harassment and how it is demonstrated in the organisation; Leadership accountabilities and responsibilities for prevention and response to sexual harassment; Disclosure options (internal and external) and process to investigate and manage any sexual harassment; Processes relating to the use of non-disclosure or confidentiality agreements; Expected standard of behaviour is clearly outlined and included in recruitment and performance management processes; Guidelines for human resources or other designated responding staff on confidentiality and privacy; Sexual harassment risk management and how control measures will be monitored, implemented and reviewed; Process for development and review of the policy, including consultation with employees, unions or industry groups; Protection from adverse action based on disclosure of sexual harassment and discrimination; A system for monitoring outcomes of sexual harassment and discrimination disclosure, including employment outcomes for those impacted by sexual harassment and the respondent; The frequency and nature of reporting to the governing body and management on sexual harassment; Manager and nonmanager training on respectful workplace conduct and sexual harassment; Other

**Provide Details:** The clubs has a Sex Based Misconduct Policy, Anti Discrimination Harrassment and Bullying Policy approved by Board and issued to all staff. All staff and Board do online Sexual harrassment training.

### 5.1b If Yes, have the policies and/or strategies been reviewed and approved in the reporting period by the Governing Body and CEO (or equivalent)?

	Answer
By the Governing Body	Yes
By the CEO (or equivalent)	Yes



### 5.2 Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

Yes

Cohort	At induction	At promotion	Annually	Multiple times per year
All managers	Yes	No	Yes	No
All non-managers	Yes	No	Yes	No
The Governing Body	No		Yes	No

### 5.2a Does the training program delivered to the above groups include any of the following?

The respectful workplace conduct and behaviours expected of workers and leaders; Different forms of inappropriate workplace behaviour (e.g. sexual harassment, harassment on the grounds of sex and discrimination) and its impact; The drivers and contributing factors of sexual harassment; Bystander training; Options for reporting occurrences of sexual harassment as well as the risk of sexual harassment occurring; Information on worker rights, external authorities and relevant legislation relating to workplace sexual harassment; The diverse experiences of sexual harassment and the needs of different people, including women, LGBTIQ+ workers, culturally diverse workers and workers with a disability.; Trauma-informed management and response to disclosures; Responding to employees who engage in harassment or associated behaviours

## 5.3 Does the governing body and CEO or equivalent explicitly communicate their expectations on safety, respectful and inclusive workplace conduct? If yes, when?

#### Members of the governing body

Yes

;Annually

#### **Chief Executive Officer or equivalent**

Yes

At staff inductions; Annually

5.4 Do you have a risk management process in place to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination?

Yes



#### 5.4a Does your risk management process include any of the following?

Identification and assessment of the specific workplace and industry risks of sexual harassment; Control measures to eliminate or minimise the identified drivers and risks for sexual harassment so far as reasonably practicable; Regular review of the effectiveness of control measures to eliminate or minimise the risks of sexual harassment; Consultation on sexual harassment risks and mitigation with staff and other relevant stakeholders (e.g. people you share premises with); Reporting to leadership on workplace sexual harassment risks, prevention and response, incident management effectiveness and outcomes, trend analysis and actions

### 5.4b What actions/responses have been put in place as part of your workplace sexual harassment risk management process?

Make workplace adjustments; Change or develop new control measures; Train people managers in prevention of sexual harassment; Train identified contact officers; Train staff on mitigation and control measures

### 5.5 What supports are available to support employees involved in and affected by sexual harassment?

Confidential external counselling (E.g. EAP); Information provided to all employees on external support services available; Reasonable adjustments to work conditions

## 5.6 What options does your organisation have for workers who wish to disclose or raise concerns about incidents relating to sexual harassment or similar misconduct?

Process for disclosure to human resources or other designated responding staff; Process to disclose anonymously; Special procedures for disclosures about organisational leaders and board members; Process for workers to identify and disclose potential risks of sexual harassment, without a specific incident occurring

### 5.7 Does your organisation collect data on sexual harassment in your workplace, if yes, what do you collect?

Yes

Number of formal disclosures or complaints made in a year; Number of informal disclosures or complaints made in a year; Gender of the complainant/aggrieved or victim; Gender of the accused or perpetrator; Outcomes of investigations



## 5.8 Does your organisation report on sexual harassment to the governing body and management (CEO, KMP) and how frequently?

#### **Governing body**

Yes

As required

#### CEO or equivalent

Yes

As required

#### **Key Management Personnel**

Yes

As required

### 5.8a Do your reports on sexual harassment to governing body and CEO include any of the following?

Identified risks of workplace sexual harassment; Prevalence of workplace sexual harassment; Nature of workplace sexual harassment; Organisational action to prevent and respond to sexual harassment; Outcome of reports of sexual harassment; Consequences for perpetrators of sexual harassment; Effectiveness of response to reports of sexual harassment

# 5.9 If your organisation would like to provide additional information relating to measures to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination, please do so below.

The club has completed a Risk Assessment on Sexual Harrassment along with the implemenation of training for all staff and Directors. The club has snet the Sex Based Misconduct Policy to all staff via our Payroll/Rostering Program, this policy remains static on their profile and appears each time they log into the system.



### **Harm Prevention**

#### **Family or Domestic Violence**

## 5.10 Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy;Strategy

## 5.11 Do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Type of support (select all that apply)	
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Confidentiality of matters disclosed	Yes
Training of key personnel	Yes
Flexible working arrangements	Yes
Workplace safety planning	no
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
A domestic violence clause is in an enterprise agreement or workplace agreement	No
Access to medical services (e.g. doctor or nurse)	No
Offer change of office location	Yes
Emergency accommodation assistance	No

#### Other

The OESC EAP Program through Central West Lifeline serves also as a refferral service to other Government Agencies in relation to all issues including Domestic Violence.

### 5.12 Do you have the following types of leave in place to support employees who are experiencing family or domestic violence?

Access to paid domestic violence leave?

Yes

Is it unlimited?

No

Do you offer paid family and domestic violence leave by negotiation or as needed?

Yes

How many days of paid domestic violence leave?



10

Access to unpaid domestic violence leave?

Yes

Is it unlimited?

Yes

## 5.13 If your organisation would like to provide additional information relating to family and domestic violence affecting your employees, please do so below.

Domestic Violence Leave is a provision of the NES however on a case by case basis OESC will consider additional benefits including additional paid leave over and above legislated provisions. The OESC EAP provides additional support to the victims of Domestic Violence and their Family members.

